

Attachment #4

Solid Waste Utility Fund

Draft 2025 – 2029 Financial Plan

Capital Plan

2025 Service Enhancements

**CORPORATION OF THE CITY OF NEW WESTMINSTER
SOLID WASTE FUND BUDGET (DRAFT)**

	2025 Budget	\$ Change	Budget Projections			
			2026	2027	2028	2029
REVENUE						
Utility Rates	\$ 6,741,000	\$ 1,064,000	\$ 7,729,000	\$ 8,348,000	\$ 9,015,000	\$ 9,736,000
Other Revenue	925,000	-	925,000	925,000	925,000	925,000
Total Revenues	7,666,000	1,064,000	8,654,000	9,273,000	9,940,000	10,661,000
EXPENSES						
Salaries, Benefits and Training	1,440,614	129,120	1,483,832	1,528,347	1,574,198	1,621,424
Contracted Services	419,084	-	114,284	114,284	114,284	114,284
Supplies and Materials	134,247	-	134,247	134,247	134,247	134,247
Utility Purchases and Levies	2,731,787	70,735	2,868,176	3,013,985	3,165,484	3,322,959
Amortization	395,000	112,000	372,000	429,000	478,000	538,000
Total Expenses	5,120,732	311,855	4,972,540	5,219,863	5,466,213	5,730,913
INCREASE IN TOTAL EQUITY	2,545,268	752,145	3,681,460	4,053,137	4,473,787	4,930,087
Reconciliation to Financial Equity						
Amortization and Accretion Expense	395,000	112,000	372,000	429,000	478,000	538,000
Capital Expenses	(2,417,937)	(1,192,937)	(1,180,000)	(750,000)	(220,000)	(350,000)
Internal Charges	(993,137)	-	(1,002,016)	(1,009,965)	(1,017,754)	(1,017,754)
Internal Recoveries	222,154	-	250,864	283,595	320,909	320,909
CHANGE IN FINANCIAL EQUITY (Reserves)	(248,652)	(328,792)	2,122,308	3,005,767	4,034,942	4,421,242
Financial Equity , beginning of year	2,756,829	1,375,697	2,508,177	4,630,486	7,636,253	11,671,195
FINANCIAL EQUITY (Reserves), end of year	\$ 2,508,177	\$ 1,046,905	\$ 4,630,486	\$ 7,636,253	\$ 11,671,195	\$ 16,092,437

SOLID WASTE FUND CAPITAL BUDGET

CAPITAL EXPENSES						
Vehicles/Equipment	\$ 2,267,937	\$ 1,042,937	\$ 1,180,000	\$ 750,000	\$ 220,000	\$ 350,000
Total Capital Expenses	\$ 2,417,937	\$ 1,192,937	\$ 1,180,000	\$ 750,000	\$ 220,000	\$ 350,000
FUNDING SOURCES						
Reserve Funds	\$ 2,417,937	\$ 1,192,937	\$ 1,180,000	\$ 750,000	\$ 220,000	\$ 350,000
Total Capital Funding	\$ 2,417,937	\$ 1,192,937	\$ 1,180,000	\$ 750,000	\$ 220,000	\$ 350,000

DRAFT 2025 - 2029 Capital Plan - Solid Waste Fund

						Proposed 2025-2029 Capital Program					
Item #	BU #	Projects	Dept Name	Project Description	2023-2026 Strategic Priority	2025 Forecast Spend	2026 Forecast Spend	2027 Forecast Spend	2028 Forecast Spend	2029 Forecast Spend	5 year Total (2025-2029)
1	11212	11212 Rpl Garbage/Recycle/Yard carts	WST	Scope/Outcome: Replacement of 120L, 240L automated waste collection carts and spares for refurbishing returned stock. Collection carts will be replaced and distributed as necessary based upon additions to the number of service calls in both the single family and commercial sectors as well as replacements due to damage, negligence, or theft. Timeline: Implementation Expected Completion: Ongoing	05 Asset Management and Infrastructure	150,000	200,000	150,000	170,000	300,000	970,000
2	12092	12092 Streetscape Receptacles	WST	Scope/Outcome: Replace commercial containers and streetscape recycling options for recyclables, organic waste. Replaces a number of aging aggregate litter cans along the Quayside boardwalk and Columbia Street downtown area among other parks and public spaces. Timeline: Implementation Expected Completion: Ongoing	05 Asset Management and Infrastructure	30,000	30,000	50,000	50,000	50,000	210,000
3	12476	12476 rpl Garbage Packer Unit 556	WST	Scope/Outcome: Timeline: Implementation Expected Completion: 2025	05 Asset Management and Infrastructure	540,550	-	-	-	-	540,550
4	12581	12581 Rpl Garbage / Recycling Packer	WST	Scope/Outcome: For the replacement of unit 561, a 2017 automated garbage/recycling packer; scheduled replacement is 7yrs or 8000hrs. This waste collection vehicle is used daily for the purpose of residential curbside collection of garbage and recycling materials. Due to the nature of the work, excessive maintenance and expected length of time for procurement, this truck is due for replacement in 2024. Timeline: Implementation Expected Completion: 2025	05 Asset Management and Infrastructure	392,387	-	-	-	-	392,387
5	12587	12587 Rpl Garbage / Recycling Packer	WST	Scope/Outcome: For the replacement of unit 556, a 2016 automated garbage/recycling packer; scheduled replacement is 6yrs or 8000hrs. This waste collection vehicle is used daily for the purpose of residential curbside collection of garbage and recycling materials. Due to the nature of the work, excessive maintenance and expected length of time for procurement, this truck is due for replacement in 2024. Timeline: Implementation Expected Completion: 2025	05 Asset Management and Infrastructure	550,000	-	-	-	-	550,000
6	A0610	A0610 Rpl Toyota Prius Unit #505	WST	Scope/Outcome: Replacement of Unit #505, a 2015 Toyota Prius Hybrid will be 10 yrs old and beyond the recommended battery life. Will re-evaluate closer to replacement date in 2025. Timeline: Implementation Expected Completion: 2025	05 Asset Management and Infrastructure	55,000	-	-	-	-	55,000

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7	A0611	A0611 Rpl Garbage / Recycling Packer Unit #563	WST	Scope/Outcome: For the replacement of unit 562, a 2018 automated garbage/recycling packer; scheduled replacement is 7yrs or 8000hrs. This waste collection vehicle is used daily for the purpose of residential curbside collection of garbage and recycling materials. Due to the nature of the work, excessive maintenance and expected length of time for procurement, this truck is due for replacement in 2025. Timeline: Implementation Expected Completion: 2025	05 Asset Management and Infrastructure	550,000	-	-	-	-	550,000
8	A0668	A0668 Rpl Rear Loader garbage Truck Unit #540	WST	Scope/Outcome: Replacement of Unit #540. This is a 2018 Single axle rear loader garbage truck. This truck is used 6 days a week and is a high maintenance vehicle. It is scheduled for replacement in 8yrs 2026. Timeline: Implementation Expected Completion: 2026	05 Asset Management and Infrastructure	-	400,000	-	-	-	400,000
9	A0669	A0669 Rpl Automated Garbage Truck Unit #561	WST	Scope/Outcome: For the replacement of unit 563, a 2019 automated garbage/recycling packer; scheduled replacement is 7yrs or 8000hrs. This waste collection vehicle is used daily for the purpose of residential curbside collection of garbage and recycling materials. Due to the nature of the work, excessive maintenance and expected length of time for procurement, this truck is due for replacement in 2026. Timeline: Implementation Expected Completion: 2026	05 Asset Management and Infrastructure	-	550,000	-	-	-	550,000
10	A0778	A0778 Rpl Garbage / Recycling Packer Unit #562	WST	Scope/Outcome: For the replacement of unit #562. This waste collection vehicle is used daily for the purpose of residential curbside collection of garbage and recycling materials. Timeline: Implementation Expected Completion: 2027	05 Asset Management and Infrastructure	-	-	550,000	-	-	550,000
11	NEW-33	xxxxxxx Solid Waste Master Plan	WST	Scope/Outcome: Solid Waste Master Plan development Timeline: Implementation Expected Completion: 2024-2025	05 Asset Management and Infrastructure	150,000	-	-	-	-	150,000
Total						2,417,937	1,180,000	750,000	220,000	350,000	4,917,937

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Total						2,417,937	1,180,000	750,000	220,000	350,000	4,917,937

2025 Operating Budget Service Enhancement Requests and Funding Opportunities

Department: Utility - Solid Waste Fund

Funding Sources													
Dept	Division	Requester	Business Unit	Object Account	Description	Background and Explanation of Funding	Permanent Funding (Yes / No)	Funding Source	Total Additional Funding in Business Unit	Estimated Budget Start Quarter	2025 Net Funding	Notes	
ENG - Solid Waste	Public Works	Gabe Beliveau	9610	8130	Auxiliary to fulltime	Auxiliary Salary budget moved to Regular Salaries to accommodate position request	Yes	Budget Transfer	\$ 45,000	Q2	\$ 33,750		
ENG - Solid Waste	Public Works	Gabe Beliveau	9630	8130	Auxiliary to fulltime	Auxiliary Salary budget moved to Regular Salaries to accommodate position request	Yes	Budget Transfer	\$ 25,000	Q2	\$ 18,750		
									\$ 70,000		\$ 52,500		

Operating Service Enhancement Requests																				
Dept	Division	Requester	Business Unit	Object Account	Description	Background and Explanation of Need	Strategic Priority	Council Endorsement (Yes / No)	Permanent Request (Yes / No)	Employee Position Type	# of FTE Addition	Salary Compensation	Salary Related Costs	Consulting or Contracted Services	Supplies & Materials / Other Costs	Employee Benefits Cost (\$/FTE)	Total Operating Enhancement Request in Business Unit	Estimated Budget Start Quarter	2025 Net Impact	Notes
ENG - Solid Waste	Public Works	Gabe Beliveau	9610	8110	CONVERSION - Auxiliary (TFT) to Labourer 2	Conversion of Auxiliary work force who would qualify under classification of Temporary Full Time under the new Collective Agreement to a Regular Full Time position as Labourer 2	Core Business / Not applicable	No	Yes	RFT	1.00	\$ 70,000				\$ 19,775	\$ 89,775	Q2	\$ 67,331	Conversion of TFT Auxiliary staff to RFT Labourer 2
											1.00	\$ 70,000	\$ -	\$ -	\$ -	\$ 19,775	\$ 89,775		\$ 67,331	